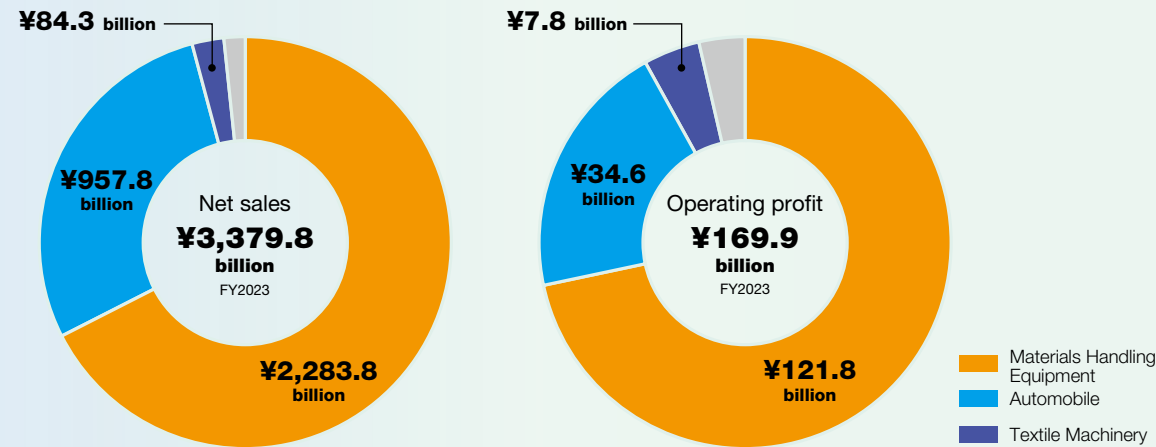


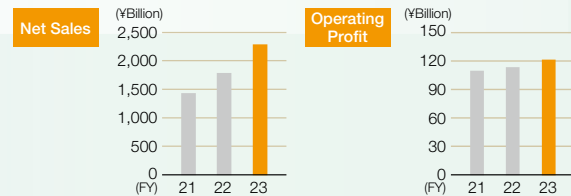
## Business Results

Using our resources and strengths as the foundation, we strive for growth in the Materials Handling Equipment, Automobile and Textile Machinery businesses. At the same time, we aim to enhance our competitiveness by leveraging synergies among these businesses.



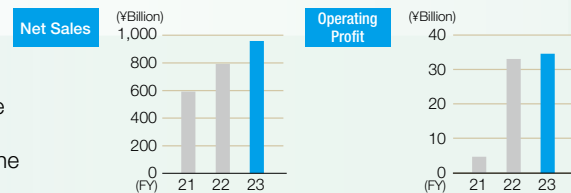
### Materials Handling Equipment

Lift trucks and logistics solutions that contribute to greater logistics efficiency for customers



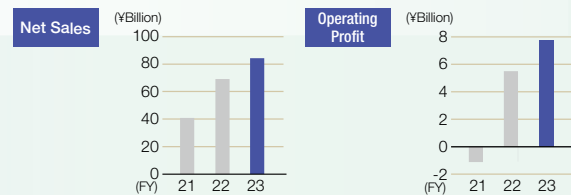
### Automobile

Comfortable and appealing automobiles  
Fuel-efficient and clean engines  
Car air-conditioning compressors that realize a comfortable vehicle interior  
Electronics and batteries that contribute to the electrification of automobiles, etc.



### Textile Machinery

Weaving and spinning machinery to produce fabrics and yarns of high quality and soft texture



## Values and Joys for Stakeholders

We will meet the expectations of our stakeholders by achieving sustainable growth and enhancing not only the value of our products and services but also the value of the Toyota Industries Group itself.

### Customers

Contributing to such needs as electrification, automation and energy savings as well as safety and reliability through high-quality products and services

### Business Partners

Co-existence and co-prosperity based on mutual trust cultivated through open, fair and equitable business relationships

### Shareholders and Investors

Returning profits to shareholders and investors by enhancing corporate value through sustainable growth

### Employees

Developing employees' work values and motivating them to demonstrate their potential by creating safe and secure workplaces for diverse human resources

### Local Communities

Contributing to the prosperity of each country and local community through promoting social welfare, youth development, environmental protection, community contribution and other activities

### Global Environment

Contributing to reducing CO<sub>2</sub> emissions, mitigating resource depletion and curtailing environmental risks by promoting environmental management

## Further Evolution and Growth

Contribute to making the earth a better place to live, enrich lifestyles, and promote a compassionate society

Utilizing and enhancing six capitals

Human capital

Intellectual capital

Manufacturing capital

Social and relationship capital

Natural capital

Financial capital

Creation of greater corporate value